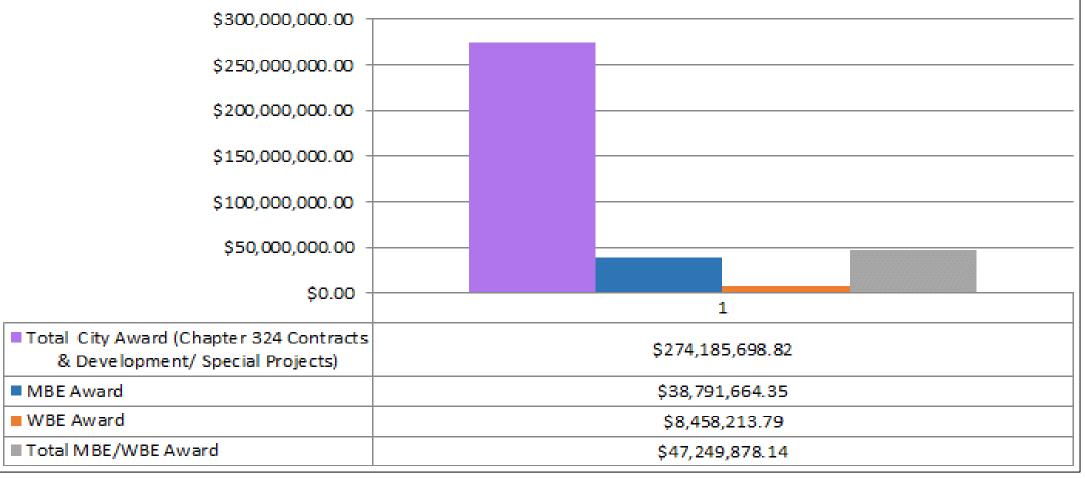
TENETS

Accurate & timely intelligence shared by all Effective tactics and strategies
Rapid deployment of resources
Relentless follow-up and assessment

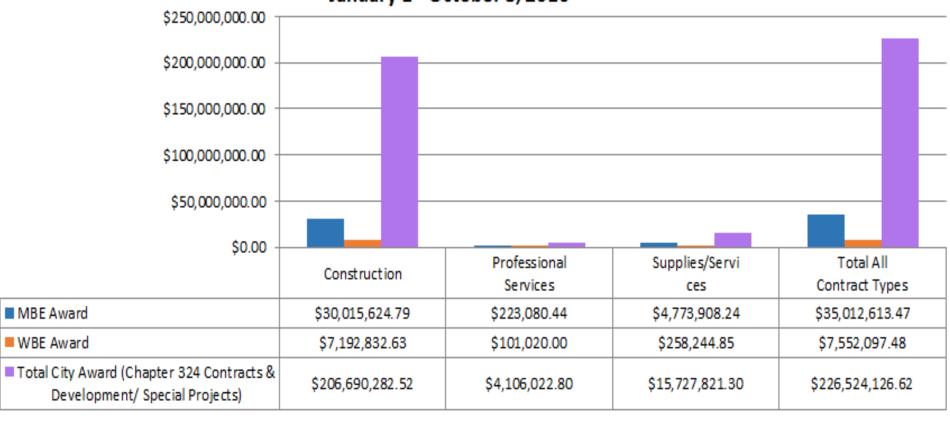








Combined Approved Award (Chapter 324 and City-Sponsored Development/Special Projects) By Contract Type (Excludes MSD) January 1 - October 8, 2016



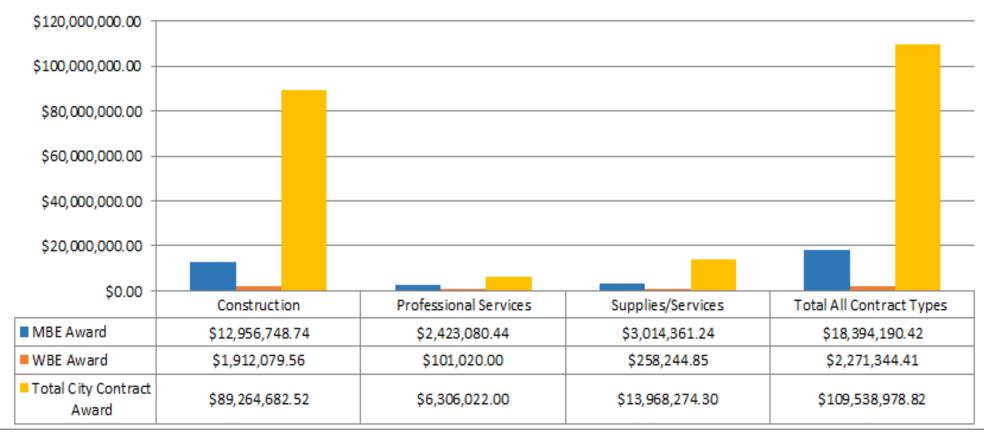


Contract Awards: Performance Tracking

Thriving & Healthy

Neighborhoods

Chapter 324 Approved Contract Award (Includes MSD) January 1 - October 8, 2016





MBE/WBE Combined Approved Award Amounts for All Projects (Chapter 324 and City-Sponsored Economic Development - Construction) by Contract Category Type (Includes MSD)

January 1 - October 8, 2016

| Total Award - All Projects & All Contract Types | | | | | | | | | | |
|---|-----------------|--------|----------------|-------|-----------------|----------------------------------|------------------|--|--|--|
| Category | MBE Award | | WBE Award | | Total MBE/WB | Total City Contract Award* | | | | |
| Construction** | \$31,594,675.67 | 12.53% | \$8,098,948.94 | 3.21% | \$39,693,624.61 | 15.74% | \$252,151,855.52 | | | |
| Professional Services**** | \$2,423,080.44 | 38.42% | \$101,020.00 | 1.60% | \$2,524,100.44 | 40.03% | \$6,306,022.00 | | | |
| Supplies/Services*** | \$4,773,908.24 | 30.35% | \$258,244.85 | 1.64% | \$5,032,153.09 | 32.00% | \$15,727,821.30 | | | |
| Total | \$38,791,664.35 | 14.15% | \$8,458,213.79 | 3.08% | \$47,249,878.14 | 17.23% | \$274,185,698.82 | | | |

^{*&}quot;Total City Contract Award" includes all City contracts awarded during the period by the Procurement Review Committee.

^{**}Over the 5 year period reviewed for the *Croson* Study, the City provided a total of approximately \$9.5 million in construction contracting opportunities for MBEs. In *just over nine months* since the inception of the MBE/WBE program, the City has MBE construction award participation for all combined projects in excess of \$31.5 million, which is more than 3 times the amount spent with MBEs over the sixty-month study period. Includes 6 MBE Prime Awards.

| ***Includes | / N/DE | Drimo | Awarda |
|-------------|---------|--------|----------|
| IIILIUUES | 4 IVIDL | rillie | Awai us. |



Neighborhoods

MBE/WBE Combined Approved Award Amounts for All Projects (Chapter 324 and City-Sponsored Economic Development - Construction) by Contract Category Type (Excludes MSD)

January 1 - October 8, 2016

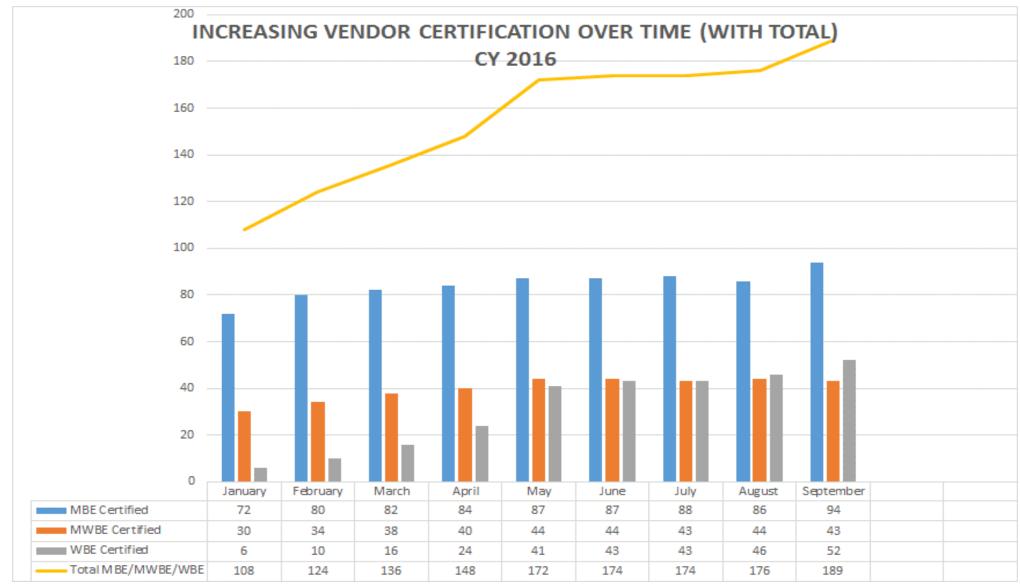
| Total Award - All Projects & All Contract Types | | | | | | | | | | |
|---|---|---------|----------------|--------|-----------------|----------------------------------|------------------|--|--|--|
| Category | MBE Awa | rd | WBE Awa | ard | Total MBE/WB | Total City Contract Award* | | | | |
| Construction** | \$30,015,624.79 14.52% \$7,192,832.63 3.489 | | | | \$37,208,457.42 | 18.00% | \$206,690,282.52 | | | |
| Professional Services | \$223,080.44 | 5.43% | \$101,020.00 | 2.46% | \$324,100.44 | 7.89% | \$4,106,022.80 | | | |
| Supplies/Services*** | \$4,773,908.24 | 30.35% | \$258,244.85 | 1.64% | \$5,032,153.09 | 32.00% | \$15,727,821.30 | | | |
| Total | \$35,012,613.47 | 15.46% | \$7,552,097.48 | 3.33% | \$42,564,710.95 | 18.79% | \$226,524,126.62 | | | |
| TOtal | 755,012,015.47 | 13.40/0 | 71,332,031.46 | 3.35/0 | 742,304,710.33 | 10.75/0 | 3220,324,1 | | | |

^{*&}quot;Total City Contract Award" includes all City contracts awarded during the period by the Procurement Review Committee.

***Includes 4 MBE Prime Awards



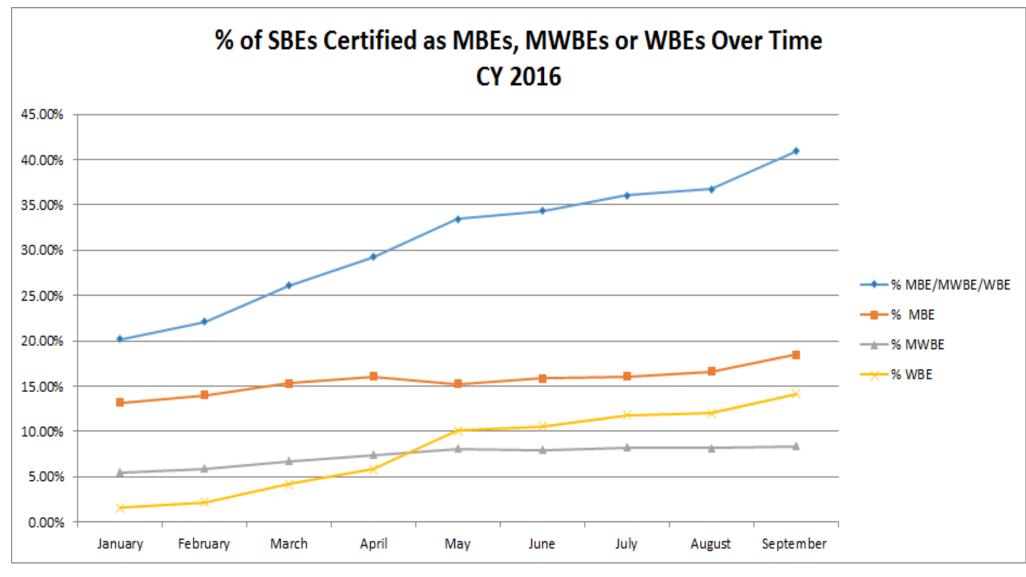
^{**}Over the 5 year period reviewed for the *Croson* Study, the City provided a total of approximately \$9.5 million in construction contracting opportunities for MBEs. In *just over nine months* since the inception of the MBE/WBE program, the City has MBE construction award participation for all combined projects in excess of \$30 million, which is more than 3 times the amount spent with MBEs over the sixty-month study period. Includes 5 MBE Prime Awards.





Certifying Vendors for Participation

Growing Economy





Certifying Vendors for Participation

| Growing Economy

| SBE CERTIFIED SPEND - JANUARY THRU MAY 2016 | | | | | | | | | | |
|---|---------|---------------|----------|--------------|-------|---------------|-------|---------------|-----|---------------|
| | | | | | | | | | | |
| SUMMARY TABLE | January | | February | | March | | April | | May | |
| \$\$ TOTAL SPEND (Prime + Sub)(All vendor Ks) | \$ | 11,560,272.85 | \$ | 9,107,481.57 | \$ | 10,194,048.86 | \$ | 10,247,833.70 | \$ | 10,507,113.36 |
| Construction | \$ | 6,329,600.66 | \$ | 4,465,297.60 | \$ | 5,552,021.68 | \$ | 5,473,132.44 | \$ | 6,395,199.39 |
| Professional Services | \$ | 1,984,128.93 | \$ | 1,839,489.12 | \$ | 1,720,764.91 | \$ | 1,641,701.32 | \$ | 1,931,737.07 |
| Supplies/Services | \$ | 3,246,543.26 | \$ | 2,802,694.85 | \$ | 2,921,262.27 | \$ | 3,132,999.94 | \$ | 2,180,176.90 |
| \$\$ SBE Spend Overall (Prime + Sub) | \$ | 3,916,901.09 | \$ | 3,076,410.16 | \$ | 3,082,975.74 | \$ | 2,457,505.11 | \$ | 3,462,699.32 |
| Construction | \$ | 2,460,531.66 | \$ | 2,051,571.06 | \$ | 2,024,846.75 | \$ | 1,409,300.51 | \$ | 2,435,011.61 |
| Professional Services | \$ | 720,947.73 | \$ | 420,766.29 | \$ | 484,450.07 | \$ | 641,444.69 | \$ | 609,366.36 |
| Supplies/Services | \$ | 735,421.70 | \$ | 604,072.81 | \$ | 573,678.92 | \$ | 406,759.91 | \$ | 418,321.35 |
| % SBE Spend Overall (Prime + Sub) | | 33.88% | | 33.78% | | 30.24% | | 23.98% | | 32.96% |
| Construction | | 38.87% | | 45.94% | | 36.47% | | 25.75% | | 38.08% |
| Professional Services | | 36.34% | | 22.87% | | 28.15% | | 39.07% | | 31.54% |
| Supplies/Services | | 22.65% | | 21.55% | | 19.64% | | 12.98% | | 19.19% |
| \$\$ SBE Total Prime Spend | \$ | 1,634,535.25 | \$ | 1,466,111.93 | \$ | 1,217,411.78 | \$ | 1,585,539.21 | \$ | 1,472,945.57 |
| Construction | \$ | 358,846.67 | \$ | 541,158.08 | \$ | 302,361.77 | \$ | 608,296.14 | \$ | 502,370.59 |
| Professional Services | \$ | 604,536.01 | \$ | 344,353.62 | \$ | 398,940.21 | \$ | 570,483.16 | \$ | 552,253.63 |
| Supplies/Services | \$ | 671,152.57 | \$ | 580,600.23 | \$ | 516,109.80 | \$ | 406,759.91 | \$ | 418,321.35 |
| \$\$ SBE Total Sub-Contract Spend (SubK) | \$ | 2,282,365.84 | \$ | 1,610,298.23 | \$ | 1,865,563.96 | \$ | 871,965.90 | \$ | 1,989,753.75 |
| Construction | \$ | 2,101,684.99 | \$ | 1,510,412.98 | \$ | 1,722,484.98 | \$ | 801,004.37 | \$ | 1,932,641.02 |
| Professional Services | \$ | 116,411.72 | \$ | 76,412.67 | \$ | 85,509.86 | \$ | 70,961.53 | \$ | 57,112.73 |
| Supplies/Services | \$ | 64,269.13 | \$ | 23,472.58 | \$ | 57,569.12 | \$ | - | \$ | - |



Contract Spending Tracking & Exclusion

Thriving & Healthy

Neighborhoods

TENETS

Accurate & timely intelligence shared by all Effective tactics and strategies
Rapid deployment of resources
Relentless follow-up and assessment

